

B. E. 7th Semester (IT) Examination, May-2011

SOFTWARE PROJECT MANAGEMENT

Paper - CSE-403-E

Time allowed : 3 hours]

[Maximum marks :100

Note : Attempt any five questions. All questions carry equal marks.

1. (a) Comment on the statement
 - (i) "Unambiguous requirement specification is an essential requirement for success of the project." 7
 - (ii) "Software projects may seem similar to other engg. projects but have some attributes which make them different." 7
- (b) Describe the contents list of project plan. 6
2. (a) Define the term stakeholder. Who are the possible stakeholders in a software project and what can be their interests? 10
- (b) Write short notes on following
 - (i) Gantt charts
 - (ii) Product breakdown structure 5+5=10

3. (a) Consider the project cash flow projection figures at the end of each year given in the table below. Calculate

- (i) Payback period of each project.
(ii) Find return on investment on each project.

| Year | Project 1 | Project 2 | Project 3 |
|------------|-----------|------------|-----------|
| 0 | -100000 | -1,000,000 | -100000 |
| 1 | 10000 | 200,000 | 30000 |
| 2 | 10000 | 200,000 | 30000 |
| 3 | 10000 | 200,000 | 30000 |
| 4 | 20000 | 200,000 | 30000 |
| 5 | 100000 | 300,000 | 30000 |
| Net profit | 50000 | 100000 | 50000 |

10

- (b) Define the following terms

- (i) Net present value 5
(ii) Cash flow analysis 5

4. Write short notes on following

- (i) Software prototyping
(ii) Spiral model for software development. 10+10=20

5. Explain Albrecht function point analysis for finding the effort required to complete a software project. What are the problems associated with over and under estimation? 20
6. Write short notes on following 20
- (i) Network planning model
 - (ii) Forward and backward pass
 - (iii) Identification of critical path
 - (iv) Precedence network
7. (a) Differentiate between risk planning, risk avoidance, risk reduction and risk acceptance. 10
- (b) Define software quality. How ISO 9126 helps in achieving it. 10
8. (a) Differentiate between product and process quality management. 8
- (b) Describe some mechanisms other than money to motivate people. 7
- (c) Define contract and contract management. 5